



**Università  
di Brescia**

RESEARCH SEMINAR



# **Relational Leadership, Social Construction, and the Design of Transferable Pedagogical Architectures in Responsible Management Education**

**Prof.ssa Ofelia Palermo, Nottingham Business School,  
Nottingham Trent University UK**

Chair: Prof.ssa Annalisa Zanola, Università di Brescia

**May 12th, 2026  
9.00 a.m.**

**Room B3  
Contrada Santa Chiara 50**

Drawing on an award-recognised Higher Education innovation, this seminar examines how relational leadership theory and social constructionist epistemologies can inform AI-enhanced, artefact-based curriculum design in business education. The session unpacks the architecture underpinning the QS Reimagine Education project, positioning it as a transferable methodological framework for Responsible Management Education across disciplines. Particular attention will be given to how knowledge, legitimacy, and managerial norms are socially constructed within classroom interactions, and how artefact production functions as a boundary object through which students collectively renegotiate authority, ethics, and agency. The discussion will explore methodological depth, epistemic assumptions, and issues of international scalability, inviting doctoral participants to critically reflect on how research-informed pedagogical interventions can travel across institutional, cultural, and regulatory contexts.